

HARVARD UNIVERSITY



HARVARD Kennedy School

ASH CENTER

for Democratic Governance
and Innovation

This is to certify that

Santhosh Babu

has successfully completed a semester at the

HARVARD KENNEDY SCHOOL

in the Lee Kuan Yew Fellows Program

Spring 2014

A handwritten signature in black ink, appearing to read "David Ellwood".

David Ellwood
Dean, Harvard Kennedy School

A handwritten signature in black ink, appearing to read "Kenneth Winston".

Kenneth Winston
Faculty Chair, Singapore Program

A handwritten signature in black ink, appearing to read "Lia Tjahjana".

Lia Tjahjana
Program Coordinator, Singapore Program

